

From: [REDACTED] (EU Office)
<[REDACTED]@kpmg.com>
Sent: jeudi 22 avril 2021 17:52
To: [REDACTED] (SANTE)
Cc: SANTE CONSULT-B3; [REDACTED]
Subject: RE: request for a call - Digital green certificate - KPMG [REDACTED]

Dear [REDACTED]
I confirm the 7th may at 16hoo and we shall be most probably 5 from our side if it is ok to cover as much as possible all directions of the discussion.
Let me send some tentative points for an agenda in a next mail as a mere proposal, we are of course looking forward to your specific points .
Have a nice evening !
[REDACTED]

From: [REDACTED]
Sent: Wednesday, April 21, 2021 1:12 PM
To: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Cc: sante-consult-b3@ec.europa.eu; [REDACTED] <[\[REDACTED\]@kpmg.nl](mailto:[REDACTED]@kpmg.nl)>
Subject: RE: request for a call - Digital green certificate - KPMG [REDACTED]

Dear [REDACTED]

Thank you for your nice feedback. We can indeed confirm April 26th or May 7th
I will confirm to you additionally to [REDACTED], the 2-3 names from our side to make this call most fruitful for all sides too.

Looking forward !
[REDACTED]

From: [REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>
Sent: Tuesday, April 20, 2021 6:33 PM
To: [REDACTED] <[\[REDACTED\]@kpmg.com](mailto:[REDACTED]@kpmg.com)>; [REDACTED] <[\[REDACTED\]@kpmg.nl](mailto:[REDACTED]@kpmg.nl)>
Cc: sante-consult-b3@ec.europa.eu
Subject: RE: request for a call - Digital green certificate - KPMG [REDACTED]

Dear [REDACTED]

On behalf of [REDACTED], I am coming back to you regarding this meeting request. My apologies for the delay but as you so kindly understand the agendas these days are indeed hectic.

I can offer the following slots for a meeting:

26 April: 16.30-17.30

6 May: 16.30-17.30

7 May: 17.00-18.00

[REDACTED] will be joined by our colleague [REDACTED] who works closely on the DGC as well as [REDACTED] DG CNECT, dealing with e-Health. They may also be joined by a colleague from DIGIT's digital transformation unit.

I look forward to hearing from you and will be happy to set up a webex link for the call.

Kind regards,

[REDACTED]

[REDACTED]



European Commission

Directorate-General for Health and Food Safety

Unit B3 - Digital Health, European Reference Networks

Rue Breydel 4 – B232 [REDACTED]

1049 Brussels/Belgium

Tel.: +32 [REDACTED]

From: "[REDACTED]"
[REDACTED] <[\[REDACTED\]@kpmg.com](mailto:[REDACTED]@kpmg.com)>

Date: 26 March 2021 at 08:17:01 CET

To: [REDACTED]
[REDACTED] <[\[REDACTED\]@ec.europa.eu](mailto:[REDACTED]@ec.europa.eu)>

Cc: SANTE CONSULT-B3 <sante-consult-b3@ec.europa.eu>, [REDACTED]
[REDACTED] <[\[REDACTED\]@kpmg.nl](mailto:[REDACTED]@kpmg.nl)>

Subject: request for a call - Digital green certificate - KPMG [REDACTED]
[REDACTED]

Dear [REDACTED]

Let me take the liberty to approach you on the following after we reached to DDG B and C - Pierre Delsaux . We know today's times are hectic with urgent agendas notably around green certificate. However,

we are also eager to be part of the discussion with your services thus the present mail to you.

With the very latest developments regarding the Digital Green Certificates, we would be most happy to have the opportunity to talk to you and your teams with [REDACTED]

[REDACTED] KPMG, based in the [REDACTED] ([REDACTED]). We can put on the table our experience supporting multiple countries in COVID-19 testing and vaccine strategies and programs within the EU, including in the Netherlands, Germany, Ireland, Italy, Belgium, Luxembourg, and Switzerland (plus many more globally).

In relation to the proposed regulation as it stands today , we can focus specifically on:

- **Member State solution-building:**

Through our national member firms, we are currently helping Member States put in place solutions to support the implementation of the digital green certificates. In this context, we would be happy to share with you our knowledge about different design approaches that we believe could be beneficial to the overall initiative. More specifically:

- Our member firms reached out to country representatives to explore how domestic solutions can be aligned with the trust framework for the interoperability of health certificates. We are investigating on how passports can play a role alongside ongoing testing, case surveillance, quarantine (e.g., for 3rd country visitors), and other policies that should continue as vaccines continue to rollout. Furthermore, thanks to our presence with Healthcare Practices in multiple EU markets, we are now supporting and

making recommendations on how the trust framework can plug into local lab information management systems, electronic health records, vaccine registries, etc.

- We are in close contact with one of our alliance partners, who have been awarded a contract for the implementation of the digital corona passport in one Member State (they have already finalised the product build). We are also in contact with a large, secure cloud vendor who participated in the definition of capabilities and technical standards with a multi-stakeholder group for a broad global framework. Both these initiatives could contribute to the implementation of the trust framework developed by the eHealth network. We could present to you those solutions, within the boundaries of what is possible to disclose at this stage.
- We are also familiar with other solutions at EU level, namely DG EMPL's ESSP initiative, which address similar challenges to the ones of the digital green certificates. Some of those solutions are

already in piloting stage
and can be leveraged to
accelerate the design
and rollout of the digital
green certificate
technical system.

- **Building out the framework and Member State Buy-in:** happy to discuss the development and stakeholder engagement in getting buy-in from member states on the framework (given we have experience in addressing technical, privacy, policy, and operational questions in technology deployment in the EU and globally)
- **Mutual recognition of certificates:** the discussion can go around interoperable solutions already existing to be applicable/leverageable to the digital green certificate (e.g., the European Federation Gateway Service); we understand the need to be agile - with program monitoring and evaluation, that will address issues as the program rolls out in member states and to help catalogue and make recommendations on issues (ensuring that risks are identified, documented, and have mitigation plans to support it); helping address policy recommendations in the case as scientific evidence becomes more available

As we see today too, the **Communication dimension** cannot be underestimate as in trust from all sides is needed : supporting the development of messaging and informing of both member states and EU citizens through stakeholder engagement and strategic communications.

Finally, note that we are currently working in existing EU frameworks contracts that cover all DGs and EU agencies.

We look forward to the opportunity to discuss with you and your teams around this critical topic at a delicate moment on the Covid fight. We will be most happy to be helping out in our best capacity.

Best regards,

[Redacted]

[Redacted]

[Redacted] KPMG EU Office

[Driving change. Inspiring perspective.](#)

Troonstraat / rue de Trône 60
B-1050 Elsene

M [+32](#) [Redacted] – T [+32](#) [Redacted]
[Redacted] [@kpmg.com](#)
[home.kpmg/be](#) – [LinkedIn](#) – [KPMG entities](#)

Our firm is registered since 2012 in the EU Transparency Register under the number **65515368730-**

From: [Redacted] [@ec.europa.eu](#)>
Sent: Wednesday, March 24, 2021 12:42 PM
To: [Redacted] [@kpmg.com](#)>
Cc: [Redacted] [@ec.europa.eu](#); [sante-consult-b3@ec.europa.eu](#)
Subject: RE: request for a call - Digital green certificate - KPMG [Redacted]
[Redacted]

Dear [Redacted]

As agreed this morning, I come back to you.
I already informed you that Mr Delsaux's diary is extremely busy and we therefore ask you to contact [Redacted] (B3 in cc) for a replacement.

Kind regards,



European Commission
Directorate-General for Health and Food Safety

Redacted
Avenue d'Auderghem, 45
B-1049 Brussels/Belgium

+32 Redacted
Redacted@ec.europa.eu

From: Redacted <Redacted@kpmg.com>
Sent: Wednesday, March 17, 2021 12:14 PM
To: DELSAUX Pierre (SANTE) Redacted <Redacted@ec.europa.eu>;
Redacted <Redacted@ec.europa.eu>
Cc: Redacted <Redacted@kpmg.nl>
Subject: request for a call - Digital green certificate - KPMG
Redacted

Dear Mr Delsaux, Redacted

With the very latest developments regarding the Digital green certificates, we would be most happy to have the opportunity to talk to you and your teams with Redacted KPMG, based in the Redacted. We can put on the table our experience supporting multiple countries in COVID-19 testing and vaccine strategies and programs within the EU, including in the Netherlands, Germany, Ireland, Italy, Belgium, and Switzerland (plus many more globally).

In relation to yesterday's communication, we can focus specifically on:

- **Technical solution available**
: In one Member State today, we are currently in advanced talks with a vendor who has built a passport solution that will be deployed in several countries (or is in late stages

of vendor selection); we have also spoken to a large, secure cloud vendor about the capabilities and technical standards they participated in building with a multi-stakeholder group for a broader global framework. We could be in position to demonstrate this solution at a certain level of prerequisites regarding possible disclosure, should you might be interested.

- Overall, we are already reaching out to member firms to try to support domestic solutions which can align with a broader EU framework. Such as supporting how passports play a role alongside ongoing testing, quarantine, and other policies that should continue as vaccines continue to rollout. Note as well that given our presence with Healthcare Practices in multiple EU markets, we are now assessing support or make recommendations on domestic development in few other

Member States.
We could then support the reconciliation of many solutions being developed between member states (even within member states there are multiple solutions being developed

- **Authenticity of certificates :** happy to discuss around the development of a conceptual framework (given we have experience in addressing technical, privacy, policy, and operational questions in technology deployment in the EU and globally)
- **Mutual recognition of certificates:** the discussion can go around work on interoperable solutions already existing to be applicable to the specifics of the digital green certificate; we understand the need to set a facilitating program monitoring and evaluation, that will address issues as the program rolls out in member states and to help catalogue and make recommendations on issues; helping address policy recommendations in the case as scientific evidence becomes more available ;.

As we see today too, the **Communication dimension** cannot be underestimate as in trust from all sides is needed : supporting

the development of messaging and informing of both member states and EU citizens through stakeholder engagement and strategic communications

Finally, note that we are working in existing EU frameworks contracts that cover all DGs.

We look forward to the opportunity to discuss with you and your teams around this critical topic at a delicate moment on the Covid fight. We will be most happy to be helping out in our best capacity.

Looking forward, all the best in handling those major challenges,

Best regards,

[Redacted]

Our firm is registered since 2012 in the EU Transparency Register under the number **65515368730-59**

[Redacted]
[Redacted] KPMG EU Office
[Driving change. Inspiring perspective.](#)
Troonstraat / rue de Trône 60
B-1050 Elsene
M [+32](#) [Redacted] – T [+32](#) [Redacted]
[Redacted] [@kpmg.com](#)
[home.kpmg/be](#) – [LinkedIn](#) – [KPMG entities](#)

The information contained in this communication is confidential and may be legally privileged. It is intended solely for the use of the individual or entity to whom it is addressed.

If you are not the intended recipient you are hereby notified that any disclosure, copying, distribution or taking any action in reliance of the contents of this information is strictly prohibited and may be unlawful.

Any opinions or advice contained in this email are subject to the terms and conditions expressed in the governing KPMG client engagement letter.

We are neither liable for the proper and complete transmission of the information contained in this communication nor for any delay in its receipt.

The information contained in this communication is confidential and may be legally privileged. It is intended solely for the use of the individual or entity to whom it is addressed.

If you are not the intended recipient you are hereby notified that any disclosure, copying, distribution or taking any action in reliance of the contents of this information is strictly prohibited and may be unlawful. Any opinions or advice contained in this email are subject to the terms and conditions expressed in the governing KPMG client engagement letter.

We are neither liable for the proper and complete transmission of the information contained in this communication nor for any delay in its receipt.

The information contained in this communication is confidential and may be legally privileged. It is intended solely for the use of the individual or entity to whom it is addressed.

If you are not the intended recipient you are hereby notified that any disclosure, copying, distribution or taking any action in reliance of the contents of this information is strictly prohibited and may be unlawful.

Any opinions or advice contained in this email are subject to the terms and conditions expressed in the governing KPMG client engagement letter.

We are neither liable for the proper and complete transmission of the information contained in this communication nor for any delay in its receipt.
